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**Water and  
Environment Support**  
in the ENI Southern Neighbourhood region



**Peer-to-Peer exchange on  
Management of Construction and Demolition  
Waste (CDW)  
(RE-4-P2P)**

**Concept Note**

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**DISCLAIMER:**

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## ACRONYMS

ACR+	Association of Cities and Regions for sustainable Resource management
CN	Concept Note
CDW	Construction and Demolition Waste
EU	European Union
ENI	European Neighborhood Instrument
NKE	Non-Key Expert
PCs	Partner Countries
P2P	Peer-to-Peer
SV	Study Visit
WES	Water and Environment Support



## 1. CONTEXT AND OBJECTIVES

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The "Water and Environment Support (WES) in the ENI Neighbourhood South Region" project is a regional technical support project funded by the European Neighbourhood Instrument (ENI South). WES aims to protect the natural resources in the Mediterranean context and to improve the management of scarce water resources in the region. WES mainly aims to solve the problems linked to pollution prevention and the rational use of water.

WES builds on previous similar regional projects funded by the European Union (Horizon 2020 CB/MEP, SWIM I and II, SWIM-Horizon 2020 SM) and strives to create a supportive environment and increase the capacity of all stakeholders in the Partner Countries (PCs). The WES PCs are Algeria, Egypt, Israel, Jordan, Lebanon, Morocco, Libya, Palestine, Syria, and Tunisia. However, to ensure the coherence and effectiveness of EU funding or to promote regional cooperation, the eligibility of specific actions can be extended to neighbouring countries in the Southern Neighbourhood region.

As a part of the WES project workplan related to the Regional Activities on Management of Construction and Demolition Waste (CDW), a Peer-to-Peer (P2P) exchange will be supported, combined with a Study Visit (SV) including a Workshop, tentatively planned to take place in an EU Mediterranean country during the summer of 2022, lasting at least three days (dates and modality of delivery of the SV will be revisited closer to the tentative date depending on the restrictions and limitations related to the COVID-19 pandemic).

This Concept Note (CN) presents the proposed elements for the facilitation of a WES P2P process for experience sharing and knowledge transfer on CDW Management in the WES partner countries.

The **overall aim** of this activity is to provide technical assistance and strengthen the capacities of appointed Peers from the WES PCs to elaborate and implement effective measures to reduce the environmental impact of CDW and maximize the sustainability of CDW management.

The **specific objectives** of the P2P activity, which involves direct exchange of experience between and among Peers from relevant institutions in the beneficiary countries and beyond, are:

- Sharing knowledge among Peers on challenges related to CDW
- Sharing expertise on solutions to manage and reduce CDW
- Boosting south-to-south (and north-south) cooperation
- Building lasting relations and exchanges

## 2. P2P PHASES

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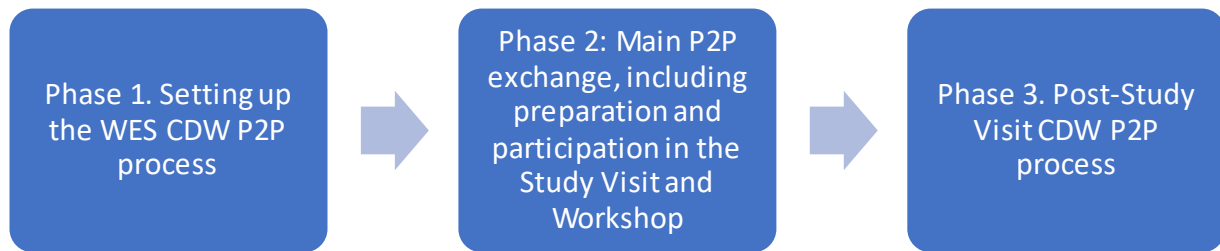
The activity is composed of **three phases** where the Peers interact, share, and receive training and expert advice at different stages. Phase 1 is conceived to set the foundation, define the content and type of interactions to be developed in the phases that will follow. Phase 2 is linked with the participation of the Peers in the SV and Workshop, and Phase 3 is a follow-up post-training period. The order of phases 2 and 3 can be reversed<sup>1</sup>. During these phases, Peers will receive coaching and expert advice on the CDW topic.

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<sup>1</sup> Due to the current uncertainties with COVID-19 in the region, the WES Team will consider the potential restructuring of the regional activity around interactive remote learning modules with as similar learning impact as possible.



They will also have the opportunity to interact, learn from each other, share experiences, and build a regional peer support network in relation to CDW.



WES consortium member ACR+ will be supporting the P2P exchange with the additional support of the Key Experts of the WES project Prof. Michael Scoullou (Team Leader), Mr. Anis Ismail (Environment Key Expert) and Ms Lisa Papadogeorgaki (Communication and Networking expert).

The following three Non-Key Experts (NKE) will coordinate, facilitate, support and guide this P2P activity.

NKE1	Senior Solid Waste Expert	Ms. Françoise Bonnet
NKE2	Senior Sustainable Consumption and Production/Sustainable Buildings Expert	Mr. Danko Aleksic
NKE3	Senior Local Solid Waste Expert	(tbd)

The P2P will be coordinated and coached by NKE2 Mr. Danko Aleksic (ACR+).

### 3. THE PEERS

The **profile** of the participating Peers can be outlined as follows (with variations):

- Position for representatives of Public Authorities: official from the relevant Ministries and Agencies working in the department related to infrastructure, waste management, CDW management, environment, circular economy, international cooperation; official from Local Authorities or Union of Municipalities
- Position for representatives of other stakeholders: official from Research and Innovation Institution or representative of Private Sector i.e. construction companies or companies active in CDW management
- Previous experience in some of these areas:
  - Contribution to the elaboration of national regulations on infrastructure/environment/waste/circular economy.
  - Contribution to plans on waste management, including prevention measures and impact assessments.
  - Contribution to awareness campaigns in relation to waste and/or sustainable consumption and production.
  - Collaboration with private entities, including those engaged in the construction field, environmental civil society organisations, consumers' associations, etc.
- Academic background: Science, Law, Engineering, Geography, Sociology, Business or equivalent.



- Engagement in national WES activities of relevance (e.g. in Egypt, Tunisia, Lebanon) as well as in CDW activities of SWIM-H2020 SM (2016-2019).
- Previous engagement in other regional projects and activities would be an advantage.
- Language: good command in English (there will be interpretation in French for all key meetings).
- Computer skills: capable to use online tools, including virtual meetings software.

WES encourages the participation of women and youth in all of its activities as appropriate, while more than 1 Peer per country can participate. However, there should be a distinction between a 'lead' Peer and other Peers.

The expected **role** of the Peers is to:

- Provide information about their countries in relation to CDW, including case studies.
- Specify if there is particular interest on specific CDW items and policy measures to be addressed.
- Participate in the planned CDW virtual meetings (approximately one every two months).
- Exchange with other Peers and the Coach.
- Interact and channel inputs from other key policy makers and stakeholders across the CDW management field in their country. Also channel the results of the P2P to these same groups.
- Contribute to the preparation and actively engage in the SV and Workshop, including through the presentation of experiences of his/her country.
- Provide feedback to documents/processes that may arise during the P2P implementation.

Dedication to the role is expected to amount to approximately 1-2 hours per fortnight throughout the duration of the P2P exchange as well as full participation in the SV and Workshop.

Peers must have access to reliable internet via a personal computer or other equivalent device.

## 4. P2P IMPLEMENTATION METHODOLOGY

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The P2P process will be facilitated by virtual meetings and continuous e-mail communication among and between the NKEs and the Peers. The remote networking will be coordinated by the Coach (and his support team).

### PHASE 1: SETTING UP THE WES CDW P2P PROCESS

Once appointed, the Peers will be linked through remote networking. They will be invited to complete a **short survey** to capture needs and expectations. It will have no more than 15-20 questions. It will address the following aspects:

- *Expectations* of the Peers from the P2P exchange
- Any *challenges or limitations* they may face as Peers of this P2P
- Confirmation of the *level of dedication*
- *Feedback* on planned P2P activities
- Assess their *level of understanding* of CDW issues

Based on the above, a **preliminary Agenda** of the P2P process will be developed by the Coach to be presented to the Peers for confirmation/adaptation (perhaps also an updated CN of the P2P process).



The **1st virtual meeting of the P2P exchange** (webinar) will be organised to introduce all the participants (Peers, Experts, etc.), consolidate the workplan, roles and expectations. During the meeting the Peers will also be informed about a relevant WES Desk Study<sup>2</sup> and how they can contribute to the exercise. **Follow up meetings** with the Peers will be scheduled periodically (every two months but also (if needed) *ad hoc*). The Desk Study will advance based on the feedback from the Peers.

## **PHASE 2: PREPARATION AND PARTICIPATION IN THE STUDY VISIT AND WORKSHOP**

The main purpose of the SV and interactive workshop will be to showcase recent developments and innovative approaches in CDW management while promoting experience exchange among PCs. The visit(s) will demonstrate management and technological solutions already tested on the ground in the EU/Mediterranean region and suitable to be transferred in the MENA region. Efforts will be invested in making links with relevant national activities of the WES project and other projects related to the same subject, pre-existing or ongoing. It is envisaged that the SV and workshop will take place in an EU Mediterranean country and have a duration of at least three days. Efforts will be made to select a location that will allow 2-3 cases to be visited. Dates and modality of delivery of the SV could be reconsidered due to the restrictions and limitations related to the COVID-19 pandemic.

The workshop component will enhance the experience of the visits. Early in Phase 2, the Peers will be consulted on the proposed agenda for the workshop. The Peers will also be asked to propose relevant case studies and/or lessons learned from their countries to be presented and discussed during the workshop. During the workshop the Peers will also be asked to (a) assess the outputs of the SV and workshop and the progress so far of the P2P, and (b) plan in more detail the next steps (Phase 3: Post-training CDW P2P process).

After the SV, the P2P process will loosely continue so that the NKEs can further assess replicability potential of good practices analysed during the SV.

## **PHASE 3: POST-TRAINING CDW P2P PROCESS**

Continuation of the P2P exchange process over a period of at least 3-4 months will follow the SV and workshop for on-going provision of technical support to the Peers on CDW related aspects. The Peers will be directly supported by the experts with technical assistance (access to data, knowledge hubs, resource persons, bibliography) on a needs-basis.

At the end of Phase 3, the Coach will prepare and share with the Peers a Final Report on the P2P process. Peers will be invited to evaluate the P2P process and the results will be included in the final P2P report. Furthermore, the final version of the Desk Study based on the results of the P2P process and Study Visit will be prepared. The Desk Study will have the form of a short “user friendly publication” targeting policy makers who have a role in enabling the changes in this sector. It will be drafted in English and translated into French.

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<sup>2</sup> A speed desk study will be conducted by WES to collect information and data on CDW management solutions that have been successfully implemented in the EU and Southern Mediterranean countries relevant to the context and needs of WES PCs



## 5. EXPECTED RESULTS AND DELIVERABLES

The expected results of this P2P exchange will be:

- increased capacity and skills of the Peers to understand the challenges related to CDW and to initiate and implement measures to tackle CDW in their countries.
- enhanced networking of experts/Peers.

The expected deliverables will be:

- Analysis of Peers specific needs and expectations
- Launching meeting in the form of a webinar (agenda, ppts, background materials, etc.) and follow-up on-line meetings
- a report on the P2P activity, recapitulating the processes that took place throughout, the main learning achievements, etc. The report will also include the results of an assessment exercise by the Peers themselves. Indicatively, the Report will contain the following sections:
  - Background and Objectives
  - Methodology followed
  - Activities and Outcomes
  - Evaluation results
  - Conclusions and Recommendations
  - Annexes

The coach, NKE2, will, whenever possible, keep brief accounts of conversations with or among the Peers (calls or e-meetings/conferences). Furthermore, he will:

- Encourage and facilitate the exchange between Peers, based on common interests.
- Present specific information and case studies responding to requests from the Peers.

## 6. TENTATIVE P2P SCHEDULE

The implementation schedule is presented below. The total duration is 9-10 months.

P2P Phase	M1	M2	M3	M4	M5	M6	M7	M8	M9
Appointment of Peers by the WES Environment Focal Points									
Setting up the WES CDW P2P process with the Peers		M							
Preparation and Participation in the Study Visit and workshop				M		M			
Post-training SUP P2P process								M	R

**M:** Meeting,    **R:** Report